Business Rate - Collection Fund Deficit (f Total Government Resources Revenue Support Grant 6, Other Central Grants 6, Net Additional (Reduction) in resources 1 Inflation and other increases 1, Pay award at 1% - Exc HRA inc SERCO (wp 6) 1, Contract Inflation (wp 7) 1, Non Contract Inflation (utilities) (wp 8) 1, Balance sheet adjustment (waste) (f) Fees and Charges (f) B/f budget surplus (f) Capital Financing (f) Prudential Borrowing & Treasury Management 1, Departmental Savings (f) Finance and Education (f) Adult Social Care & Health (f) Regeneration (f) Highways and Transportation (f) Central Services (f) Communities & Public Protection (f) Total Net Service Reduction (f)	£000		2018/19		2019/20	
Council Tax(1, fCouncil Tax Social Care Precept(1, fCouncil Tax Collection Fund SurplusBusiness Rate Growth(4Business Rate - Collection Fund Deficit(6Total Government Resources(7Revenue Support Grant(6, fOther Central Grants(7Net Additional (Reduction) in resources(7Inflation and other increases(7Pay award at 1% - Exc HRA inc SERCO (wp 6)(7Contract Inflation (wp 7)(7Non Contract Inflation (utilities) (wp 8)(7Balance sheet adjustment (waste)(7Fees and Charges(7B/f budget surplus(7Departmental Savings(7Finance and Education(7Adult Social Care & Health(7Regeneration(7Highways and Transportation(7Communities & Public Protection(7Total Net Service Reduction(7		£	£000		£000	
Council Tax(1, fCouncil Tax Social Care Precept(1, fCouncil Tax Collection Fund SurplusBusiness Rate Growth(4Business Rate - Collection Fund Deficit(6Total Government Resources(7Revenue Support Grant(6, fOther Central Grants(7Net Additional (Reduction) in resources(7Inflation and other increases(7Pay award at 1% - Exc HRA inc SERCO (wp 6)(7Contract Inflation (wp 7)(7Non Contract Inflation (utilities) (wp 8)(7Balance sheet adjustment (waste)(7Fees and Charges(7B/f budget surplus(7Departmental Savings(7Finance and Education(7Adult Social Care & Health(7Regeneration(7Highways and Transportation(7Communities & Public Protection(7Total Net Service Reduction(7						
Council Tax(1, fCouncil Tax Social Care Precept(1, fCouncil Tax Collection Fund SurplusBusiness Rate Growth(4Business Rate - Collection Fund Deficit(6Total Government Resources(7Revenue Support Grant(6, fOther Central Grants(7Net Additional (Reduction) in resources(7Inflation and other increases(7Pay award at 1% - Exc HRA inc SERCO (wp 6)(7Contract Inflation (wp 7)(7Non Contract Inflation (utilities) (wp 8)(7Balance sheet adjustment (waste)(7Fees and Charges(7B/f budget surplus(7Departmental Savings(7Finance and Education(7Adult Social Care & Health(7Regeneration(7Highways and Transportation(7Communities & Public Protection(7Total Net Service Reduction(7						
Council Tax Social Care Precept (1, 1) Council Tax Collection Fund Surplus Business Rate Growth (2) Business Rate - Collection Fund Deficit (2) Total Government Resources (2) Revenue Support Grant (2) Other Central Grants (2) Inflation and other increases (2) Pay award at 1% - Exc HRA inc SERCO (wp 6) (1) Contract Inflation (wp 7) (2) Non Contract Inflation (wp 7) (2) Non Contract Inflation (willities) (wp 8) (3) Balance sheet adjustment (waste) (2) Fees and Charges (2) B/f budget surplus (3) Capital Financing (3) Prudential Borrowing & Treasury Management (4) Regeneration (4) Highways and Transportation (4) Central Services (6) Communities & Public Protection (4)	171	(1.650)		(1.607)		
Council Tax Collection Fund Surplus(d)Business Rate Growth(d)Business Rate - Collection Fund Deficit(d)Total Government Resources(d)Revenue Support Grant6,Other Central Grants(d)Net Additional (Reduction) in resources(d)Inflation and other increases(d)Pay award at 1% - Exc HRA inc SERCO (wp 6)1,Contract Inflation (wp 7)(d)Non Contract Inflation (utilities) (wp 8)(d)Balance sheet adjustment (waste)(d)Fees and Charges(d)B/f budget surplus(d)Capital Financing(d)Prudential Borrowing & Treasury Management1,Departmental Savings(d)Finance and Education(d)Adult Social Care & Health(d)Regeneration(d)Highways and Transportation(d)Central Services(d)Communities & Public Protection(d)	1 - C	(1,650)		(1,697) (1,222)		
Business Rate Growth (4 Business Rate - Collection Fund Deficit (5) Total Government Resources Revenue Support Grant 6) Other Central Grants 6) Net Additional (Reduction) in resources 6) Inflation and other increases 7 Pay award at 1% - Exc HRA inc SERCO (wp 6) 1, Contract Inflation (wp 7) 10 Non Contract Inflation (utilities) (wp 8) 8 Balance sheet adjustment (waste) (7) Fees and Charges (7) B/f budget surplus (7) Capital Financing (7) Prudential Borrowing & Treasury Management 1, Departmental Savings (7) Finance and Education (7) Adult Social Care & Health (7) Regeneration (7) Highways and Transportation (7) Communities & Public Protection (7) Total Net Service Reduction (7)	82	(1,186) 390		0		
Business Rate - Collection Fund Deficit (f Total Government Resources 6, Revenue Support Grant 6, Other Central Grants 6, Net Additional (Reduction) in resources 6, Inflation and other increases 7, Pay award at 1% - Exc HRA inc SERCO (wp 6) 1, Contract Inflation (wp 7) 1, Non Contract Inflation (utilities) (wp 8) 8 Balance sheet adjustment (waste) (c) Fees and Charges (c) B/f budget surplus (c) Capital Financing (c) Prudential Borrowing & Treasury Management 1, Departmental Savings (c) Finance and Education (c) Adult Social Care & Health (c) Regeneration (c) Highways and Transportation (c) Central Services (c) Communities & Public Protection (c) Total Net Service Reduction (c)				0		
Total Government Resources 6, Revenue Support Grant 6, Other Central Grants 6, Inflation and other increases 9 Pay award at 1% - Exc HRA inc SERCO (wp 6) 1, Contract Inflation (wp 7) 7 Non Contract Inflation (utilities) (wp 8) 8 Balance sheet adjustment (waste) (* Fees and Charges (* B/f budget surplus (* Capital Financing 1, Prudential Borrowing & Treasury Management 1, Departmental Savings (* Finance and Education (* Adult Social Care & Health (* Regeneration (* Highways and Transportation (* Communities & Public Protection (* Total Net Service Reduction (*	75) 20)	(1,500)		0		
Revenue Support Grant Other Central Grants6,Net Additional (Reduction) in resourcesInflation and other increases Pay award at 1% - Exc HRA inc SERCO (wp 6)Contract Inflation (wp 7) Non Contract Inflation (utilities) (wp 8) 	· · · · · · · · · · · · · · · · · · ·	(860)	(4.000)	. 0	(0.040	
Revenue Support Grant Other Central Grants6,Net Additional (Reduction) in resourcesInflation and other increases Pay award at 1% - Exc HRA inc SERCO (wp 6)Contract Inflation (wp 7) Non Contract Inflation (utilities) (wp 8) Balance sheet adjustment (waste)Balance sheet adjustment (waste)Fees and ChargesBif budget surplusCapital Financing Prudential Borrowing & Treasury ManagementDepartmental Savings Finance and Education Adult Social Care & Health RegenerationGentral Services Communities & Public ProtectionTotal Net Service Reduction	(3,714	9	(4,806)		(2,919	
Other Central Grants Inflation and other increases Pay award at 1% - Exc HRA inc SERCO (wp 6) 1, Contract Inflation (wp 7) Non Contract Inflation (utilities) (wp 8) Balance sheet adjustment (waste) (* Fees and Charges (* B/f budget surplus (* Capital Financing (* Prudential Borrowing & Treasury Management 1, Departmental Savings (* Finance and Education (* Adult Social Care & Health (* Regeneration (* Highways and Transportation (* Communities & Public Protection (* Total Net Service Reduction (*	10	2.000		0.045		
Net Additional (Reduction) in resources Inflation and other increases Pay award at 1% - Exc HRA inc SERCO (wp 6) Contract Inflation (wp 7) Non Contract Inflation (utilities) (wp 8) Balance sheet adjustment (waste) Fees and Charges B/f budget surplus Capital Financing Prudential Borrowing & Treasury Management 1, Departmental Savings Finance and Education Adult Social Care & Health Regeneration Highways and Transportation Central Services Communities & Public Protection		3,960		2,215		
Inflation and other increases Pay award at 1% - Exc HRA inc SERCO (wp 6) 1, Contract Inflation (wp 7) Non Contract Inflation (utilities) (wp 8) Balance sheet adjustment (waste) (* Fees and Charges (* B/f budget surplus (* Capital Financing (* Prudential Borrowing & Treasury Management 1, Departmental Savings (* Finance and Education (* Adult Social Care & Health (* Regeneration (* Highways and Transportation (* Communities & Public Protection (* Total Net Service Reduction (*	800	300		300		
Inflation and other increases Pay award at 1% - Exc HRA inc SERCO (wp 6) 1, Contract Inflation (wp 7) Non Contract Inflation (utilities) (wp 8) Balance sheet adjustment (waste) (; Fees and Charges (; B/f budget surplus (; Capital Financing (; Prudential Borrowing & Treasury Management 1, Departmental Savings (; Finance and Education (; Adult Social Care & Health (; Regeneration (; Highways and Transportation (; Communities & Public Protection (; Total Net Service Reduction (;	6,31	3	4,260		2,51	
Pay award at 1% - Exc HRA inc SERCO (wp 6) 1. Contract Inflation (wp 7) Non Contract Inflation (utilities) (wp 8) Balance sheet adjustment (waste) (' Fees and Charges (' B/f budget surplus (' Capital Financing (' Prudential Borrowing & Treasury Management 1, Departmental Savings (' Finance and Education (' Adult Social Care & Health (' Regeneration (' Highways and Transportation (' Communities & Public Protection ('	2,59	9	(546)		(404	
Pay award at 1% - Exc HRA inc SERCO (wp 6) 1. Contract Inflation (wp 7) Non Contract Inflation (utilities) (wp 8) Balance sheet adjustment (waste) (* Fees and Charges (* B/f budget surplus (* Capital Financing (* Prudential Borrowing & Treasury Management 1. Departmental Savings (* Finance and Education (* Adult Social Care & Health (* Regeneration (* Highways and Transportation (* Communities & Public Protection (*						
Contract Inflation (wp 7) Non Contract Inflation (utilities) (wp 8) Balance sheet adjustment (waste) (* Fees and Charges (* B/f budget surplus (* Capital Financing (* Prudential Borrowing & Treasury Management 1, Departmental Savings (* Finance and Education (* Adult Social Care & Health (* Regeneration (* Highways and Transportation (* Communities & Public Protection (*						
Non Contract Inflation (utilities) (wp 8) Balance sheet adjustment (waste) Fees and Charges B/f budget surplus Capital Financing Prudential Borrowing & Treasury Management 1, Departmental Savings Finance and Education Adult Social Care & Health Regeneration Highways and Transportation Central Services Communities & Public Protection	96	831		848		
Balance sheet adjustment (waste) (1 Fees and Charges (1 B/f budget surplus (3 Capital Financing (3 Prudential Borrowing & Treasury Management 1, Departmental Savings (3 Finance and Education (3 Adult Social Care & Health (3 Regeneration (3 Highways and Transportation (3 Communities & Public Protection (4 Total Net Service Reduction (4	07	424		442		
Fees and Charges (1 B/f budget surplus (2 Capital Financing (2 Prudential Borrowing & Treasury Management 1, Departmental Savings (2 Finance and Education (2 Adult Social Care & Health (3 Regeneration (3 Highways and Transportation (4 Central Services (6 Communities & Public Protection (4 Total Net Service Reduction (4	63	619		681		
B/f budget surplus (3 Capital Financing 1 Prudential Borrowing & Treasury Management 1 Departmental Savings 1 Finance and Education (2 Adult Social Care & Health (7 Regeneration (3 Highways and Transportation (4 Central Services (6 Communities & Public Protection 1	17)	0		0		
Capital Financing 1 Prudential Borrowing & Treasury Management 1 Departmental Savings 1 Finance and Education (2 Adult Social Care & Health (7 Regeneration (2 Highways and Transportation (2 Central Services (6 Communities & Public Protection 1	00)	(100)		(100)		
Prudential Borrowing & Treasury Management 1, Departmental Savings 1 Finance and Education (2 Adult Social Care & Health (7 Regeneration (3 Highways and Transportation (4 Central Services (6 Communities & Public Protection 1 Total Net Service Reduction 1	65)					
Prudential Borrowing & Treasury Management 1, Departmental Savings 1 Finance and Education (2 Adult Social Care & Health (7 Regeneration (3 Highways and Transportation (4 Central Services (6 Communities & Public Protection 1 Total Net Service Reduction 1	1,98	4	1,775		1,87 [.]	
Prudential Borrowing & Treasury Management 1, Departmental Savings 1 Finance and Education (2 Adult Social Care & Health (7 Regeneration (3 Highways and Transportation (4 Central Services (6 Communities & Public Protection 1 Total Net Service Reduction 1						
Departmental Savings (2 Finance and Education (2 Adult Social Care & Health (7 Regeneration (3 Highways and Transportation (3 Central Services (6 Communities & Public Protection (4 Total Net Service Reduction (4	29	869		0		
Finance and Education (2 Adult Social Care & Health (7 Regeneration (3 Highways and Transportation (4 Central Services (6 Communities & Public Protection (4 Total Net Service Reduction (4	1,32		869			
Finance and Education (2 Adult Social Care & Health (7 Regeneration (3 Highways and Transportation (4 Central Services (6 Communities & Public Protection (4 Total Net Service Reduction (4	1,52	5	009			
Adult Social Care & Health (7) Regeneration (7) Highways and Transportation (8) Central Services (6) Communities & Public Protection (7) Total Net Service Reduction (8)	32)	0		0		
Regeneration (3) Highways and Transportation (4) Central Services (6) Communities & Public Protection (6) Total Net Service Reduction (6)	52) 50)	0		0		
Highways and Transportation (4 Central Services (6 Communities & Public Protection (6 Total Net Service Reduction (6		0		0		
Central Services ((Communities & Public Protection Total Net Service Reduction		0		0		
Communities & Public Protection Total Net Service Reduction		0		0		
Total Net Service Reduction		0		0		
	75)	0				
Loss of Purfleet Asset income	(2,534	4)	0			
Loss of Purfleet Asset income						
	00	500				
Demographic and Economic Pressures 3,	00	3,500		3,500		
	4,00		4,000		3,50	
Total Savings to Identify	7,37	•	6,098		4,96	